



Values in Higher Education as Risk Management

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Higher Education Values in Practice –
Integration of highly skilled refugees
and at-risk academics in Europe

SCHOLARS AT RISK NETWORK

Over 500 institutions in 39 countries, including 'sections' in the United States, Canada, Ireland, Netherlands & Belgium (with UAF), Norway, Sweden, Switzerland, United Kingdom (with CARA), Germany, and Finland.





PROMOTING CORE HIGHER EDUCATION VALUES



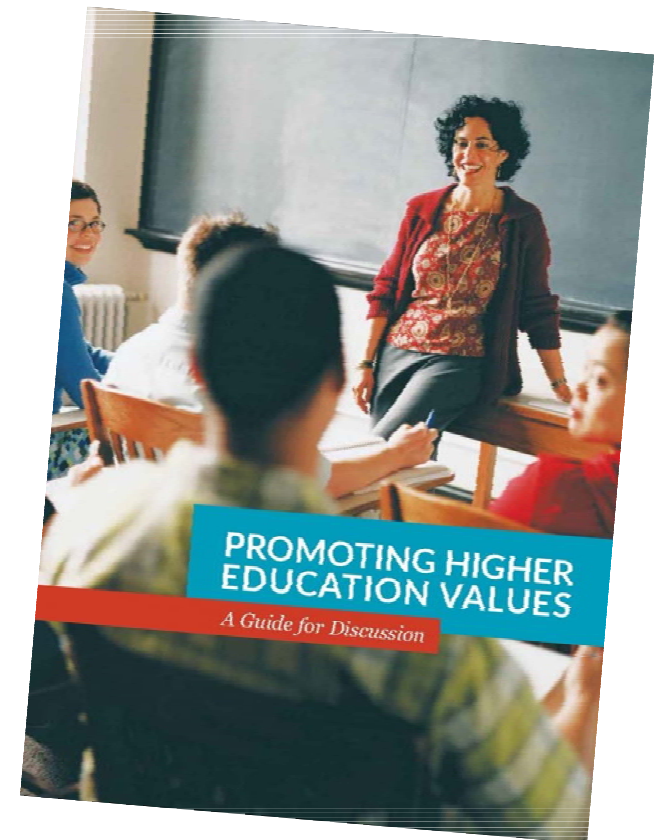
Goal: Recognize interdependence and interrelatedness.
(Avoid privileging one value over all others.)



PROMOTING CORE HIGHER EDUCATION VALUES

PROMOTING HIGHER EDUCATION VALUES

- **Build understanding** and respect for higher education values & their contributions to society
- **Support quality** higher education & partnerships
- **Avoid “pitfalls”** of neglect & oversimplification
- **Provide a framework** for constructive dialogue and analyzing values-related incidents
- Develop **expanded menu** of pro-values practices and responses to incidents





SOCIAL MEDIA POST / MEDIA INTERVIEW

Professor's social media posts about a public policy in their area of expertise offends community members who demand firing.

Is this an academic freedom issue?

Yes or No

Vote at slido.com using event code #SAR



VISA / TRAVEL DENIAL

A faculty member of your institution is denied a visa to do research in *Country X*.

Is there institutional responsibility to respond?

Yes or No

Vote at slido.com using event code #SAR



STATE / GOVERNMENT THREAT

A legislator threatens hearings/budget cuts for any institution that teaches *subject X*.

Is there institutional responsibility to respond?

Yes or No

Vote at slido.com using event code #SAR



PROMOTING CORE HIGHER EDUCATION VALUES



PROMOTING VALUES

(AT HOME & IN PARTNERSHIPS)



Statement of values



Tradition & culture of communication about values



Assign responsibility



Ready, transparent processes







Transparent review & adjustment

Goal: Proactively ritualizing helps to guard against (a) **quality risks**, (b) **legal financial, and reputational risks**, and (c) **values risks**.



get connected:

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